



DEPARTMENT OF THE NAVY

NAVAL FACILITIES ENGINEERING SERVICE CENTER  
1100 23RD AVE  
PORT HUENEME CA 93043-4370

IN REPLY REFER TO:

11 Mar 2008

Harbor Offshore, Incorporated  
Attn: Mr. Jeff Terai, President  
5720 Nicolle Street,  
Ventura, CA 93003

Subj: LETTER OF APPRECIATION

1. This letter is an expression of appreciation for outstanding execution of Navy contract N67711-05-D-0017/0007, involving installation of Port Security Barriers at Norfolk Naval Shipyard during February, 2008.

2. Government technical representatives noted the following actions by Harbor Offshore Inc (HOI) while executing this contract:

- HOI employees worked onsite 60 hours per week to complete installation ahead of schedule and under budget.
- The worksite presented several installation problems that were not anticipated. HOI employees developed necessary design changes that were cost effective and did not impact the work schedule.
- HOI employees went the extra mile to fix two Navy gate-handling boats, expediting PSB installation and the training of shipyard personnel.

3. Your ethic of professionalism and customer service is in consonance with the highest standards of the United States Navy.

4. On behalf of NAVFAC ESC, I extend my appreciation and a hearty thank you for a job "Well-done!"

Sincerely,

A handwritten signature in black ink, appearing to read "G. J. Zielinski".

G. J. ZIELINSKI  
Captain, CEC, U.S. Navy  
Commanding Officer